APPENDIX I A letter to participants

Dear Colleague

I need your help, kindly complete the attached questionnaire. This forms

part of a study for my M Com degree (MBA) on the topic of employee's

perceptions of affirmative action in this faculty. The proposal for this

survey has been approved by Wits ethics committee, ethics number

M060351. It should take only about 30 minutes to complete.

Confidentiality will be guaranteed. Once you have completed the

questionnaire please print and send it by internal mail before the 11

September 2006. Alternatively electronic response is also welcomed and

confidentiality is equally guaranteed. As such, please feel free to answer

the questionnaire as openly and honestly as possible.

If you have any questions please feel free to contact me. My telephone

number at work is (011) 488 3630 and my cell phone number is 082 748

6153

Your Cooperation will be highly appreciated.

Yours faithfully

Nomathibane (Thibane) Mangisa

Molecular Hepatology Research Unit

Department of Internal Medicine

University of the Witwatersrand

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APPENDIX II Information sheet

Dear College

Who I am?

I am a M Com Business Management (MBA) student at the university of Johannesburg currently working at University of Witwatersrand as a Research officer. I am investigating the Perceptions of affirmative action in the faculty of health science

Why are we doing this?

South Africa organisations has since 1994 felt the great impact of government policies and programmes. Employment Equity Act (55 of 1998) is one of the laws that have big impact on the management of employee within companies. The Act not only endorses the notion of equal treatment of employees, it also stipulates that legal action can be implemented against organisation that fails to comply with its provision (Herhold: 1999). This legal coercion has far reaching impact on the affirmative action strategies adopted by the organisation.

Despite these laws some organisations are failing to implement the affirmative action effectively. The medical science industry is no exception. Black medical scientists are still underrepresented. This research project is aimed at determining the success of affirmative action in the medical science industry. This will be done to determine the perceptions of these employees

What do we expect from participants in the study?

We think that if the perceptions of employees on affirmative action can be studied that will help organization to implement affirmative action effectively That will benefit both the employees and the organizations success.

We will make use the short question to get the demographics of the different racial groups in the faculty. That will highlight the representation of different racial groups in the faculty.

In addition we will use open open-ended questionnaires we will be able to gain insight on the individual's perception's. It is crucial to gauge the understanding of those who are impacted by the policy if they do not have insight and an appreciation of the desired outcomes of the legislation. .

If you have any queries, more information may be obtained from Nomathibane Mangisa (Miss) 011 488 3630 or 082 748 6153

Yours Sincerely Nomathibane Mangisa (Miss)

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APPENDIX III Questionnaire as amended from Nkosi 1992

Section A: Re	espo	ondent's pr	ofile						
What position	do y	ou hold?							
1		2	3		4	5		6	
Head of depart		Professor	Lecturer		Research office	Т	echnologist	Other	
2. What is your e	duca	ational backgı	round (high	nest le	vel attained)	<u> </u>			
1	2		3		4		5	6	
Professorship	PH	ID	Masters		B Degree		Diploma	Lower	than
			degree					diploma	
3 How many year	ars h	ave you beer	employed	at thi	s faculty ?				
1		2		3		4		5	
31 and more		21-30		11-2	20		-10	0-5	
4. What is your age									
1.	9-	2.		3.		4		5	
61 and over		51-60		41-5	60	3	1-40	18-30	
5. To which popu	ılatio		o you belor	ng.					
1					UNIVE	RS	ITY		
1		2		3.		4		6	
African		Asian		Colo	oured	Ir	ndian	White	
Are you a male or female									
1.					2.				
Female					Male				
					J				

SECTION B: Staffing and standards				
1. In your opinion do you think that w	hen jobs become vacant they are often	filled by people from within		
1	2	3		
Disagree	Indifferent	Agree		
2. In your opinion, is it not what you k	know that gets you a promotion in most	instances?		
1	2	3		
Disagree	Indifferent	Agree		
3 In your experience, does the best p	erson for the job get appointed in most	instances		
1	2	3		
Disagree	Indifferent	Agree		
4. In your opinion, does the selection	procedures generally ensure that the b	pest person for the job is appointed		
1	2	3		
Disagree	Indifferent	Agree		
5. In your opinion, does reason other	than qualification give some people a	better chance of promotion.		
1	2	3		
Disagree	Indifferent	Agree		
6. As far as you know does this facul	ty have an Affirmative Action plan?	Υ		
1	2 JOHANNESBL	3		
Disagree	Indifferent	Agree		
7. In your opinion is the Affirmative A	ction plan effective?			
1	2	3		
Disagree	Indifferent	Agree		
8. To what extend do you support Afr	firmative Action programmes?			
1	2	3		
Disagree	Indifferent	Agree		
9. Do you feel that an Affirmative Act	ion programme negatively influence yo	ur job security?		
1	2	3		
Disagree	Indifferent	Agree		
10. How would you compare your	viewpoints on affirmative Action to to	pp management approach regarding		
Affirmative Action strategies				
1	2	3		
Disagree	Indifferent	Agree		
11. If you are aware that your work place has an affirmative action plan how did you know about it				

1	2	3.	4	5
Hear say	Informed by my	Get it from	Newsletter	Seen and read an
	supervisor	management		affirmative action
				document
11.1 Which of the follo	owing do you believe ha	as resulted because of t	he implementation of af	firmative programme
1	2	3	4	5
Reverse	Preference to	Difficult to tell	Competent, white	A more
discrimination	blacks and women		lost their job	representative and
				competent
				workforce
11.2 Which of the	e following do you be	lieve has resulted be	cause of the impleme	ntation of affirmative
programme				
1	2	3	4	5
Hardships	Limited	New challenges	Equal opportunities	Advancement of
	opportunities	and opportunities		formerly
				disadvantaged
11.3 Which of the follo	owing do you believe ha	as resulted because of t	he implementation of af	firmative programme
1	2	3	4	5
Drop in standards	Standards has	Difficult to tell	Standards has	Standards has
	remain the same	JOHANN	been maintained	improved

Section C: DEVELOPMENT OF PEOPLE AND ORGANISATIONAL CULTURE						
Do you believe that	Do you believe that you have received the training you need to do your work well?					
1	2			3	4	5
	_					
Definitely not	Not	to	my	Indifferent	Yes, but it could be	Yes certainly
	satisfac	tion			better	
2. Do you believe that	it you kno	w what	must b	e done to do job well?		
1	2			3	4	5
Definitely not	Not	to	my	Indifferent	Yes, but it could be	Yes certainly
	satisfac	tion			better	
3. Do you believe that	t you get	praised	l when	you have done a job we	lell?	
1	2			3	4	5
Definitely not	Not	to	my	Indifferent	Yes, but it could be	Yes certainly
	satisfac	tion			better	
4. Are you told when	your wor	k is not	satisfa	ctory	L	L
1	2			3	4	5
Definitely not	Not	to	my	Indifferent	Yes, but it could be	Yes certainly
	satisfac	tion		8	better	
5. When your work is	5. When your work is not satisfactory, does someone else help put it right or show you how to do it better?					
1	2			3 JOHANN	4 BURG	5
Definitely not	Not	to	my	Indifferent	Yes, but it could be	Yes certainly
	satisfac	tion			better	

SECTION D: Employee development as a strategic issue				
1. In your view do you believe that the management style and cultural environment in your work place				
encourages employee	es to give their best			
1	2	3	4	5
Definitely not	Not as it should	Indifferent	Yes, but it could be	Yes certainly
			better	
2. Do you believe tha	t management in your v	work place see staff dev	relopment as one of the	major objectives?
1	2	3	4	5
Definitely not	Not as it should	Indifferent	Yes, but it could be	Yes certainly
			better	
3. Do you get the imp	pression that managem	ent is genuinely commit	tted to race and gender	equity?
1	2	3	4	5
Definitely not	Not as it should	Indifferent	Yes, but it could be	Yes certainly
			better	
4. Does your head of	l department put a lot ef	fort into the developmer	I nt of his staff members?	<u> </u>
1	2	3	4	5
Definitely not	Not as it should	Indifferent	Yes, but it could be	Yes certainly
		UNIVE	better	
5. Does your seniors	discuss your career pla	ins with you?	ESBURG	
<u> </u>				
6. Do you believe tha	t the issue of language	preference has been de	 ealt with by managemer	nt?
1	2	3	4	5
Definitely not	Not as it should	Indifferent	Yes, but it could be	Yes certainly
,			better	
7. Do you believe th	at management has do	ne enough to assist bla		he gap between their
·	•	•	•	no gap bottleen then
background /educatio	n and the requirements	for success in the profe	ession	
1	2	3	4	5
Definitely not	Not as it should	Indifferent	Yes, but it could be	Yes certainly
			better	
8 Do you believe that management has done enough to assist white people who have been in the work place to				
bridge the gap between	en their background/edu	cation and the requiren	nents for success in the	profession
1	2	3	4	5
Definitely not	Not as it should	Indifferent	Yes, but it could be	Yes certainly
			better	
	l		l	

i. Are you salished with t	he changes that take place?	
1	2	3
Unsatisfied	Indifferent	Satisfied
2. How satisfied a	are you with the following matters concerning your	current job?
2.1 Pay and fringe be	enefits	
1	2	3
Unsatisfied	Indifferent	Satisfied
2.2 White subordinates		
1	2	3
Unsatisfied	Indifferent	Satisfied
2.3 White superiors		
1	2	3
Unsatisfied	Indifferent	Satisfied
2.4 Black subordinates		
1	2 HAUVEDOIT	3
Unsatisfied	Indifferent	Satisfied
2.5 Black superiors	JOHANNESB	URG
1	2	3
Unsatisfied	Indifferent	Satisfied
2.6 Your colleagues in th	ne work place who are of different race than you	
1	2	3
Unsatisfied	Indifferent	Satisfied
2.7 Job security		
	2	
1		3
Unsatisfied	Indifferent	Satisfied
2.8 Challenge of the job		
1	2	3
Unsatisfied	Indifferent	Satisfied
2.9 Promotion opportunitie	es	1
1	2	3
Unsatisfied	Indifferent	Satisfied
3 In your opinion how wou	ld you rate the change in the work place with rega	ard to the following

1	2	3
Unsatisfied	Indifferent	Satisfied
3.2 Advancement of blacks and women	en into supervisory and management p	ositions
SECTION F: Training		
Please rate effectiveness o	f the training courses offered in your w	ork in the relation to
1.1 The quality of instruction		
1	2	3
Unsatisfied	Indifferent	Satisfied
1.2 Improving job performance		
1	2	3
Unsatisfied	Indifferent	Satisfied
1.3 Advancement of blacks into super	rvisory and management positions	
1	2	3
Unsatisfied	Indifferent	Satisfied

SECTION G: CULTURE	UNIVERSIT	Y	
In view of eleven official language	in South Africa and the practical impos	sibility of using them all as a medium	
of oral and written communication, for	or practical purpose, what would be yo	our attitude if your work place was to	
mainly use the English language as a	medium of communication.		
1	2	3	
Unsatisfied	Indifferent	Satisfied	
2. Do you agree that in view of	f affirmative action strategy and other of	changes that are taking place around	
us, the work place has to go through a cultural adjustment of some kind?			
1	2	3	
Unsatisfied	Indifferent	Satisfied	

OPEN - ENDED QUESTIONS

- 1. Give your views on why so many black scientist leave their position in science for work outside science?
- 2. What do you think of this faculty's Affirmative Action programme policy and programme?
- 3. How can this faculty Affirmative Active programme be made more effective?
- 4. Give your views about any barriers in the organisation culture of this faculty which are supportive or not of affirmative action?
- 5. How have you personally benefited from affirmative action in this organisation?
- 6. If your position in the faculty is an affirmative position, how does it differ from other positions? .
- 7. Discuss any fears you may have of possible negative effects affirmative action may on you in the work situation?



APPENDIX IV



FORM HREC (2005 - MEDICAL)

UNIVERSITY OF THE WITWATERSRAND, JOHANNESBURG

APPLICATION 1 TO THE HUMAN RESEARCH ETHICS (MEDICAL) FOR CLEARANCE OF COMMITTEE: RESEARCH

THIS APPLICATION MUST BE TYPED OR HANDWRITTEN IN CAPITALS Please complete ALL Investigators' details involved in the Study as requested below (including Item 6.3):

SE

1

CTION 1	
PRINCIPAL INVESTIGATOR P NAME: Miss Nomathibane Ma	
PROFESSIONAL STATUS Re	search Officer
UNIVERSITY DEPARTMENT	Medicine Medicine
DETAILS OF SITE WHERE ST	UDY WILL BE CONDUCTED / (SYNDICATE NAME:)
HOSPITAL/INSTITUTION WHE	ERE EMPLOYED: University of Witwatersrand
FULL-TIME:FT	HPCSA NO:nil
TELEPHONE NO:011 488 3630	0FAX NO: 011 643 8777
CELL:082 748 6153EMAIL: np	mangisa@yahoo.com
GCP TRAINING: Please list all Please indicate DATE AND NAME of G	
(Investigators meetings do not qualify a	s GCP training)
Full Name:None	
GCP Course Name:n/a	
Date of GCP course: day/month/year: _	n/a
(the date is important f	for database process– please insert full date)

(It is a requirement that a GCP course be attended every THREE years)

SECTION 2

2 PLEASE SUPPLY CONTACT PERSON; ADDRESS AND CONTACT DETAILS TO **WHOM** ALL CORRESPONDENCE SHOULD BE ADDRESSED: NAME: Nomathibane Mangisa COMPANY:University of Witwatersrand ADDRESS:7 York Rd Park Town TELEPHONE NO: 011 488 3630 FAX NO:011 643 8777 CELL:0827486153EMAIL:npmangisa@yahoo.com **SECTION 3** 3.TITLE OF RESEARCH PROJECT: 2 Perceptions of Affirmative Action in a **Medical Science Institution** WHERE WILL THE RESEARCH BE CARRIED OUT? University of the witwatersrand, faculty of health science All the following sections must be completed ³ Please tick all relevant boxes. 3.1 PURPOSE OF THE RESEARCH: Postgraduate: degree/diploma)Master of Commerce (Business management ____ Undergraduate: degree/diploma (state which) Not for degree purposes 3.2 **OBJECTIVES OF THE RESEARCH (please list):** To determine the perceptions of medical research staff of the opportunities and practices of affirmative action in their placed employment. 3.3 SUMMARY OF THE RESEARCH (give a brief outline of the research

- plan):
 - Compiling questionnaire
 - Drawing a suitable sample
 - Administering questionnaire
 - Analysis of research finding

SECTION 4

4. REQUIREMENTS

4.1	associated with this University, approval must first be obtained from the Protocol Review Committee. Has application been made? .Yes \(\subseteq No \subseteq \) (If not, this application cannot be considered)
	4.2lf radiation or isotopes are to be used, written approval must
	be obtained from the Nuclear Medicine Department, Diagnostic
	Radiology Department, Radiation Therapy Department or
	NUCOR representative.
4.3	Is this attached? If not, the application cannot be considered. Yes No Participant Information Sheet ⁴ is attached. (For written and verbal consent)
	Yes ☐No ☐ Informed Consent Form ⁵ is attached. (For written consent). Yes ☐No
	Please refer to Wits Informed Consent Form Template
	LINIVEDCITY.
	Consent will be verbal Yes No
	Consent will be verbal Yes □No □ Informed consent is not necessary. State why not. Yes □No □

SECTION 5

	ARTICIPANTS FOR STUDY atients are being studied, state where and how the participants are ed:
5.2.Wh	ere the participants are not patients, They will be invited to volunteer they will be selected State how the participants are selected, or who is invited to volunteer:
	Are the participants subordinate to the person doing the recruiting? Yes No
	If yes, justify the selection of subordinate participants:
5.3	Will control participants be used?Yes No No If yes, explain how they will be recruited
5.4	Participants records: state what records will be used and how they will be selected:
5.5	Age range of patients/participants/controls: If under 18 years, from whom will consent be obtained? If under 18 years, is a Patient Assent Document included?Yes No
5.6	Sex:Male ☐ Female ☐
5.7Nun	nber of patients;non-patient participants controls
5.8	Benefit to patient or participants: will the research benefit the patient(s) or participant(s) in any direct way. If yes, explain in what way. Yes \(\subseteq No \subseteq \)
	Is the patient being remunerated for participating in the study?Yes No
	If yes, please state what the remuneration is for and how much will be paid.
5.9	Disadvantages to patients/participants/controls. Will participation or
	non- participation disadvantage them in any way? If yes, explain in what way:
	Yes □No
SECTION 6	
6. 6.1Mark r	PROCEDURES esearch procedure(s) that will be used:
	☐ Record review

☐ Interview form (must be attached)
☐ Questionnaire (must be attached)
☐ Examination (state below nature and frequency of examination)
 Drug or other substance administration (state below name(s) of drug(s)/substance(s) and dose(s) and frequency of administration)
☐ X-rays
$\hfill \square$ Isotope administration (state below name(s) of isotope(s) and frequency)
☐ Blood sampling; ☐venous; ☐arterial (state below amount to be taken and the frequency of blood sampling)
☐ Biopsy
☐ Other procedures (explain)
Use this space to elaborate procedures marked above:
6.2 Is/are procedure/(s) routine for:diagnosis/management? Specific to research? 6.3 Who will carry out the procedure(s)? (State name/(s) and position/(s) held per research unit. All sub-investigators must be listed here, Please attach the study specific CV's in the required format.) GCP TRAINING: Please list all Investigators GCP Training
Please indicate date and name of GCP Course attended (Investigators meetings do not qualify as GCP training)
Full Name:
GCP Course Name:
Date of GCP course: day/month/year:
(It is a requirement that a GCP course be attended every THREE years)
6.4 When will the research commence, and over what approximate time period will the research be conducted?
START DATE:2 April 2006 END DATE:30 April 2006

	RECRUITMENT	START:	END	DATE:	
6.5	Research on studies being conducted outside the Gauteng Academic Hospitals, please list the number of other studies currently being conducted by the Principal Investigator, the number of patients per study and state where they are being performed.				
6.6		d in clinical -Time	Academic Hospitals / Full-Time capacity		
SECTION 7	,				
7.	□No risk□Disc □Pain□Possib □Side effects fr	omfort le complications om agents used	nts/controls will suffer: nove except "No risk"		

SECTION 8

	8.	GENERAL				
	8.1.	Has permission of relevant authority/ies been obtained? eg IBC, MCC, DoA, etc				
		Yes⊡No⊡N/A⊡ State name of authority/ies:				
	8.2	Has this study been submitted to o	ther Ethics Committees?Yes⊡No⊡N/A			
		If yes, what is the status of t	he application?			
		Confidentiality: How will confiden participants /controls are not identifiable to pers	tiality be maintained so that patients, ons not involved in the research?			
	8.4	Results: to whom will result be made	e available?			
	8.5	Finances:There will be financial cos	its to:			
		Patient/Participants	Yes⊡No⊡			
		Hospital/institution	Yes⊡No⊡			
		Other	NIVER Yes No			
		Ex <mark>plain an</mark> y box mark	ed"Yes": BURG			
	8.6⊦	low will the research be funded? Please complete details of Fu Company - (Full name and add	nder / Donor / Sponsor / Pharmaceutica Iress)			
	8.7 <i>A</i>	any other information, which may be should be provided here:	of value to the Committee,			
Date	е:	Applicant's Si	gnature:			

WHO WILL SUPERVISE THE PROJECT? (WHERE APPLICABLE) **Name Prof Luther Backer Department: Business management** Telephone No:012 993 3246 Date Signature: HEAD / RESEARCH COORDINATOR OF DEPARTMENT / INSTITUTE IN WHICH STUDY WILL BE CONDUCTED (where applicable) or, if not applicable, NAME, CONTACT DETAILS AND SIGNATURE OF COMPANY REPRESENTATIVE: Name: Prof Veriava Signature: Date: 07 March 2006 **Company: University of Witwatersrand** Tel No: Fax No: +27 11 643 8777

Email:

PLEASE NOTE:

- 1 If not employed by the University or one of the University's teaching hospitals, please indicate clearly, where correspondence should be sent.
- 2 This requirement holds even if, to assist the Committee, a protocol detailing the background to the research, the design of the investigation and all procedures, is submitted with the application.
- 3 NB. If any doubt exists please contact Wits Ethics Regulatory Office Secretariat to the Human Research Ethics Committee At011 274 9278 / 9279 /80 – Fax:011 274 9281
- Whether written or verbal consent is to be obtained, the HREC requires a Participant Information Sheet written in language understandable to the participant (or guardian) detailing what the participant will be told. This should include the following:
 - (1) Participation is voluntary, and refusal to participate will involve no penalty or loss of benefits to which the participant is otherwise entitled:
 - (2) The participant may discontinue participation at any time without penalty or loss of benefits:
 - (3) A brief description of the research, its duration, procedures and what the participant may expect and/or be expected to do:
 - (4) Any foreseeable risks, discomforts, side effects or benefits, including those for placebo:
 - (5) Disclosure of alternatives available to the participant. If risks are involved:
 - (6) A professional contact name and 24 hour telephone number:
 - (7) Explanation whether medical treatment will be provided in the case of a complication developing:
 - (8) Compensation for trial related injuries will be in accordance with the ABPI guidelines:
 - (9) A separate Patient Information and Informed Consent sheet for blood / tissue samples taken for future testing. The Participant Information Sheet may be incorporated into the consent form, or the consent form may be submitted separately:
 - (10) Please ensure to INVITE the participant to take part in the study:

 The HREC requests that the participant be invited (using a friendly tone):
- The Informed Consent Form should include a clear statement that the participant is consenting to involvement in research, and not to treatment, which will necessarily provide personal benefit. Any personal benefit should be mentioned when this is possible. In a trial containing a placebo, the participant must be made aware that, although the potential risks and benefits of all the substances under trial have been explained, none of the active substances may be administered and it will not be possible for the researcher to reveal whether an active substance or placebo is being administered. An important piece of information is that the participant is free to withdraw from the trial at any time without prejudicing any treatment that is required for existing or future medical conditions. If this is not made clear, the researcher risks the accusation that consent was obtained by subtle coercion (that is, the possibility of prejudice against the participant as a current or future patient).

6STORAGE OF BLOOD AND/OR TISSUES SAMPLES:

The ethical issues surrounding the storage of blood and/or tissue samples internationally and in South Africa "If, blood specimens are to be stored for future analysis and it is planned that such

"If, blood specimens are to be stored for future analysis and it is planned that such analysis will be done outside Wits then the blood must be stored at Wits with release of sub-samples only once projects have been approved by the local Research Ethics Committee applicable to where the research will be done as well as by the Wits Human Research Ethics Committee: (Medical)."

